





London Boroughs Energy Group

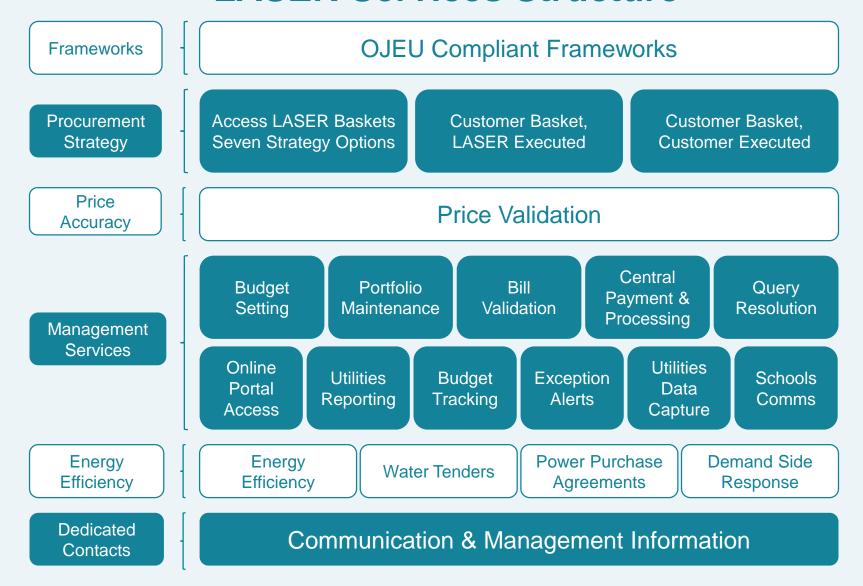
Friday 17th May 2019

Bernard Gore
Senior Energy
Procurement Manager

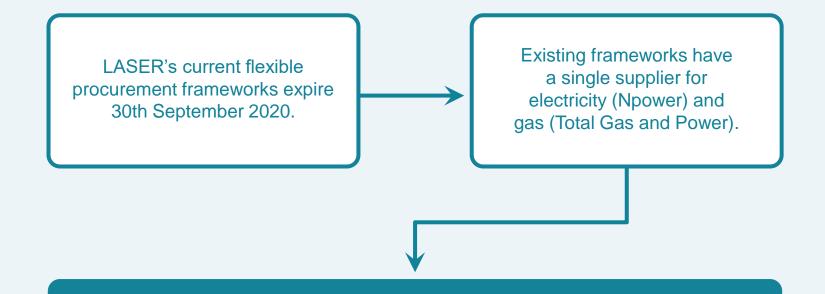
Nigel Hartnup
Director of Energy

Ben Ah-Thew Account Manager

LASER Services Structure

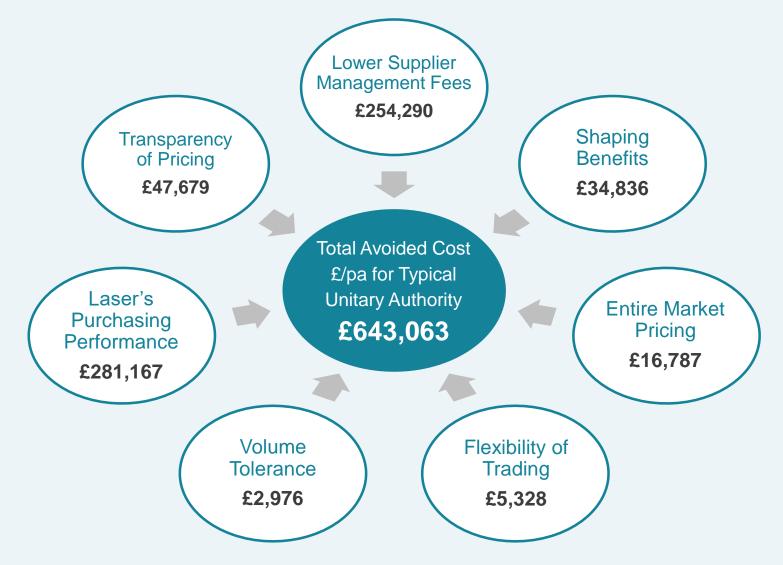


Current Frameworks 2016-2020



LASER has successfully undertaken an OJEU compliant procurement process to renew the existing frameworks. This will ensure sufficient forward buying window is maintained prior to supply delivery in October 2020.

Current Framework – Key Benefits



Other Key Benefits

OJEU Compliance – no need for a separate tender process to use LASER or framework suppliers

Option to introduce new bespoke strategies

LASER manages portfolio changes

Account level price validation carried out by LASER

Annual Long Run price forecasts

Access to renewable electricity and green gas

Variety of invoice & payment options

Quarterly price forecasts

Ability to switch between purchasing strategies

Integrated PPA & DSR offerings

Dedicated LASER contacts & Account Manager

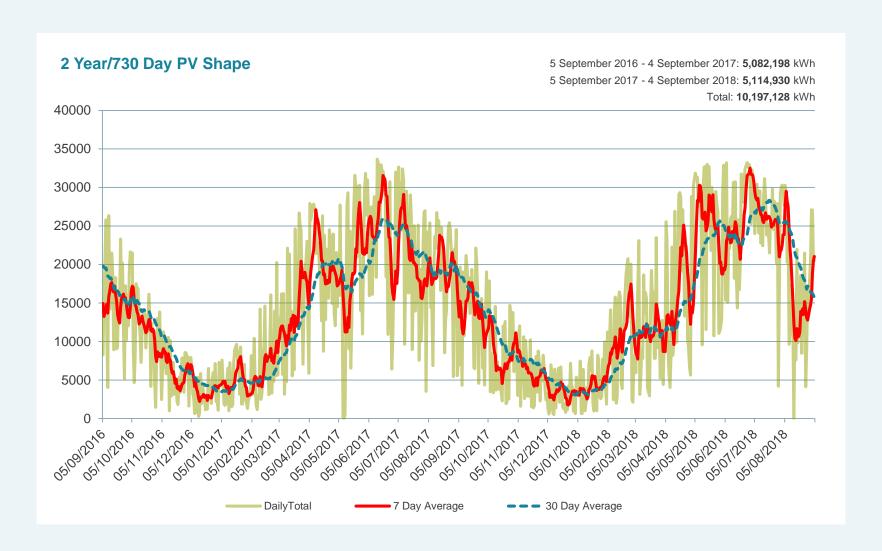
LASER framework terms and conditions take precedence and cover key public sector risks (e.g. FOI, no price changes, material breach provisions)

Tangmere Solar Farm – PPA Example



- 18,000 solar panels.
- Produces approximately 5,000 MWh of clean electricity every year.
- Prevents an estimated 2,000 tonnes of CO₂ from being released into the atmosphere.
- Generated income stream for West Sussex County Council of £320K in the first 18 months.

Tangmere Solar Farm – PPA Example



New Framework – Drivers and Goals

Rising and volatile market prices

- Adaptable purchasing strategies
- Wider range of additional services to reduce energy spend

Fewer resources and additional requirements

- Better Management Information
- Robust SLA
- Improved billing and query resolution targets
- Ability to define unique requirements

Social value

- Supplier contribution to Social Value
- Renewable energy
- Supporting customer-owned renewables

Framework Structure – 2020/24

| Framework Agreement | | | | | | | | | |
|--|--|--|--|--|--|--|--|--|--|
| LOT | Electricity | Gas | | | | | | | |
| LOT 1 – Flexible Procurement of Energy & Additional Services | Npower (1st Place) EDF Total GP | Total GP (1st Place) Corona | | | | | | | |
| LOT 2 – Additional Services Additional services such as battery storage and electric vehicle charging points. | Npower EDF Total GP Eon Connected Energy Octopus Solar Advance Systems Stark Software | Total GPCoronaEonStark Software | | | | | | | |

Additional Services

Energy Services Renewable Energy **GPA & PPA Metering Services Energy Behaviour** DA/DC DSR **Battery Storage** Psychology schemes Electric Vehicles **Energy Services** NNM NNM Solar Panels Site Surveys Wind Turbines Fly-wheels **Energy Saving ideas UPS** systems **Batteries** Pumps Generation Education, Training & Forums Ground Source Heat Pumps Air Source Heat Pumps Sourcing Energy Saving Hardware **Biomass Heating Systems**

Offers Received & Award Process

| | Corona | EDF | Eon | FTS C'nected | Npower | Octopus | SAS Energy | Stark | Total GP |
|--------------------|--------------|--------------|-----|-----------------|--------------|--------------|---------------|-------|--------------|
| Gas Supply | ✓ | × | × | × | × | × | × | × | \checkmark |
| Electricity Supply | × | ✓ | × | × | \checkmark | × | × | × | ✓ |
| Carbon offset | × | ✓ | × | ✓ | \checkmark | × | × | Dev | ✓ |
| Green energy | \checkmark | \checkmark | × | × | \checkmark | ✓ | × | × | ✓ |
| AMR | ✓ | ✓ | × | × | \checkmark | × | × | ✓ | ✓ |
| DA/DC | × | ✓ | × | × | \checkmark | × | × | ✓ | ✓ |
| DSR | × | ✓ | ✓ | ✓ | \checkmark | ✓ | × | Dev | ✓ |
| Energy Services | ✓ | ✓ | ✓ | × | \checkmark | \checkmark | ✓ | ✓ | × |
| Battery Storage | × | ✓ | ✓ | ✓ | \checkmark | ✓ | × | Dev | ✓ |
| EV Facilities | × | ✓ | ✓ | ✓ | \checkmark | ✓ | × | Dev | ✓ |
| PPA | × | ✓ | ✓ | × | \checkmark | ✓ | × | Dev | ✓ |
| GPA | ✓ | × | ✓ | × | × | × | × | × | ✓ |

New Framework – Key Benefits



Lower supplier management fees



SLA and KPI monitoring and targets



Potential for additional strategies



Improved forecasting assistance



Improved reporting access



Social Value innovations



Additional services



Clearer Access and Call-off arrangements

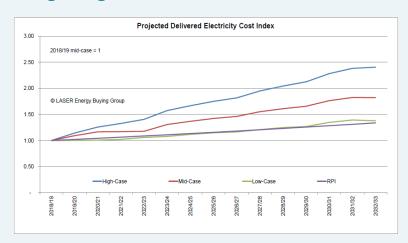
Improved Forecasting

- Consolidated short, medium and long term forecasts.
- Broad and specific forecast range.
- Information gathered from multiple sources on a regular basis.
- Latest market information in commodity forecasts, utilising fundamental analysis, noncommodity forecasts and regulatory changes/policy direction.

Quarterly Forecast:

| Dist | ribution Network Operator Area | HH Unmetered | NHH Unmetered | HH Metered | NHH Metered | NHH Off Peak |
|------|--------------------------------|--------------|---------------|------------|-------------|--------------|
| 10 | Eastern | 3.3% | -0.3% | 4.1% | 4.0% | 2.4% |
| 11 | East Midlands | 5.0% | -0.4% | 3.3% | 3.8% | 1.4% |
| 12 | London | 2.4% | -1.1% | 3.0% | 3.1% | 1.6% |
| 13 | North Wales & Merseyside | 4.9% | -0.9% | 4.1% | 4.1% | 1.0% |
| 14 | West Midlands | 4.7% | -0.5% | 3.3% | 4.2% | 2.2% |
| 15 | North East England | 4.1% | -1.0% | 3.9% | 4.2% | 1.6% |
| 16 | North West England | 2.0% | -1.7% | 3.0% | 3.2% | 2.0% |
| 19 | South East | 3.5% | 0.0% | 4.3% | 4.3% | 2.7% |
| 20 | Southern | 5.1% | 0.0% | 2.9% | 3.3% | 1.7% |
| 21 | South Wales | 1.9% | -0.7% | 3.6% | 2.6% | 2.6% |
| 22 | South West | 1.7% | -1.8% | 3.4% | 2.4% | 0.9% |
| 23 | Yorkshire | 2.4% | -0.8% | 4.1% | 3.8% | 1.1% |

Long Range Forecast:



Site Specific Budget Forecast:

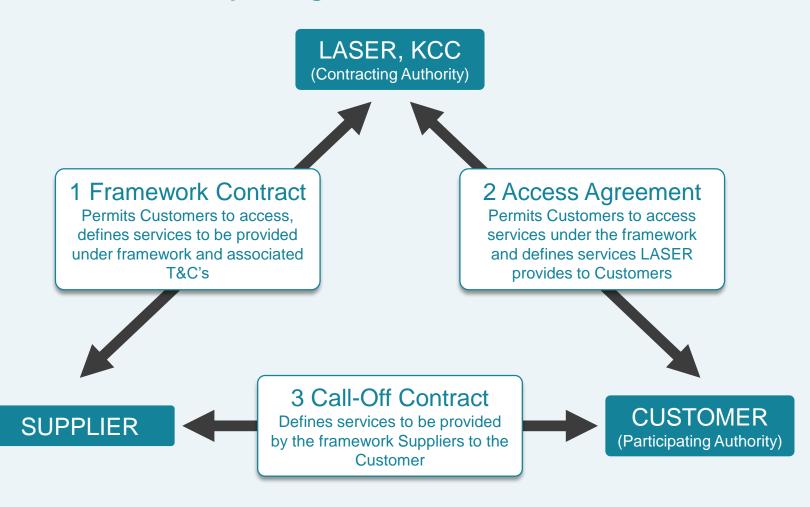
| | | Budget Projection | | | | | | | | | | | | |
|------------|---------------------|------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| MPR | Site Name & Address | FY Cost Apr19 - Mar20 (£) | Арг-19 | May-19 | Jun-19 | Jul-19 | Aug-19 | Sep-19 | Oct-19 | Nov-19 | Dec-19 | Jan-20 | Feb-20 | Mar-20 |
| 1234567890 | Site 1 | £44,687 | £3,587 | £2,829 | £2,074 | £1,970 | £1,948 | £2,078 | £3,600 | £4,760 | £5,488 | £5,918 | £5,322 | £5,114 |
| 9876543210 | Site 2 | £3,832 | £306 | £210 | £137 | £124 | £121 | £140 | £289 | £429 | £533 | £567 | £506 | £471 |
| 2468013579 | Site 3 | £10,537 | £832 | £631 | £476 | £445 | £435 | £480 | £821 | £1,139 | £1,312 | £1,440 | £1,298 | £1,227 |

Management Information

| | Site/Customer | Meter Asset Details | Queries | Billing Status | Readings | Debt |
|-----------|---|---|--------------------------|--|-----------------------|--------------------------|
| | Site Name | Billing Scale | Query Reference | Latest supply period invoiced | Last Read Date | Within payment terms |
| | Site Address | Available Capacity/ Meter Capacity | Query Type | Unbilled Value | Last Read Type | Outside of payment terms |
| | Post Code | Maximum Demand | SLA For query resolution | Unbilled Reason | Last AMR Read Date | |
| | Supplier Account Number | Meter Code | Query Age | Rolling annual invoice value (VAT & Net) | Last AMR Read Type | |
| Aspect | Billing Address and Postcode | Meter Asset Manager/ Meter Operator | Query Owner | Rolling annual billed consumption | Polling Status | |
| Reporting | MPAN/MPR | Corrector Setup | Latest Query Update | Accrual value for unbilled | | |
| Repo | Supp Data | No. Read digits | Account on bill stop? | Accrual consumption for unbilled | | |
| | MSN | Installation Date | Action Holder | Credit & Rebill % | | |
| | EAC (kWh) | Removal Date | No. Closed Queries | | | |
| | Contract Name | Model | | | | |
| | Customer Name | Manufacturer | | | | |
| | AMR Status – Installed, Pending Installation, Traditional | | | | | |

Contract Documents

Operating under the framework



Framework 2020-2024 – Summary

New Framework Structure

Existing and new benefits

Improved contracting options

Communications:

- Customer Information Packs
- Customer User Guides:
- Process Guide
- Further Competition Guide
- Template for Further Competition
- Template for Evaluation
- Account Managers Meeting with Participating Authorities
- Contract 'sign up' via DocuSign

Questions?